

Promoting the value of primary care to create primary care and health system alignment



Primary care provides relationship-based, whole-person care to create quality and value. The <u>National Academies of Sciences, Engineering, and Medicine</u> defines primary care as, "continuous, person-centered, relationship-based care that considers the needs and preferences of individuals, families, and communities."

Primary care financial performance has depended on expense reduction through decreasing waste and finding and treating disease early and increased documentation of population illness and social needs for higher payments. Health system financial performance does not automatically translate to healthier patients, happier clinicians, or healthier communities.

Payment models vs. clinician values



When revenue equals capitated payment multiplied by number of individuals covered, primary care clinicians are asked to care for more people, with increasing documentation requirements, without more support.



Not investing in primary care creates negative cycle of burnout and lack of trust in health system.



Violating clinician values creates moral injury.

Primary care value is in nurturing and growing relationships



What does relationship-based care require?



Care plans focusing on health goals



Interprofessional teams (including community)



Continuous bidirectional communication



Daily care activities



New outcomes assessments – population-level, patient-reported, engagement, goal attainment

How to align health system and primary care?



Adjusting primary care clinical schedules for relationship-based care and documentation of risk



Investing in primary care including clinical infrastructure, clinician salary, and community networks



Empowering care teams to direct resources to meet patient and community needs

How does relationship-based primary care support value?



Financially sustainable payment methodologies



Networks and communication

Patients and families
Primary care teams
Communities
Health systems



Primary care value

<u>Community outcomes</u> – networks and programs to improve health

<u>Person-centered outcomes</u> – co-created health goals and outcomes that matter, access, cost <u>Primary care team outcomes</u> – joy and enablement <u>Health system outcomes</u> – financial sustainability and performance attainment



Technology infrastructure

Communication modalities

Data that includes patients' goals, context, support Self-management supports Network connections Analytic and predictive models



Improved trust and relationshipsCare plans appropriate to each

person's health, knowledge and engagement, context and support



